In The Matter Of:

NEW ENGLAND DIVISION IAFC ANNUAL BOARD OF DIRECTORS MEETING

April 04, 2018

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NEW ENGLAND DIVISION INTERNATIONAL ASSOCIATION OF FIRE CHIEFS

ANNUAL BOARD OF DIRECTORS MEETING

April 4, 2018

Held at

Sheraton Portsmouth Harborside Hotel
Portsmouth, New Hampshire
1500 Hours

DUFFY & McKENNA COURT REPORTERS
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PROCEEDINGS

MR. CHRISTOPOULOS: Welcome to the 50th annual meeting of the New England Division of the International Association of Fire Chiefs. My name is Chris Christopolus. I'm the current president for another 15, 20 minutes. My sentence is up, and we'll be handing the reins officially over to Chief McLaughlin from Rhode Island.

If you can all please rise and turn to the flag for the Pledge, and I'd like Retired Chief Bradley to lead us.

(The Pledge of Allegiance was recited.)

MR. CHRISTOPOULOS: If you can remain standing, Reverend Blume will give a brief invocation. It doesn't have to be brief.

REVEREND BLUME: Let us pray. Gracious

God, we thank you for this year of

celebration, fifty years of nobel service to

our communities. We ask now your blessing

upon the gathering this year as we look

forward to a new and exciting year together.

Bless the families represented here and their

1	communities. May we live in your name as
2	well as pray in your name. Amen.
3	THE FLOOR: Amen.
4	MR. CHRISTOPOULOS: If the Board members
5	could please remain standing, I'd like you to
6	introduce yourselves. So if I can start down
7	here.
8	MR. STARKEL: Yep, Chief Peter Starkel,
9	Connecticut Director.
10	MR. BUCOSSI: Chief Mike Bucossi, Vermont
11	Director.
12	MR. DOODY: Chief Charles Doody,
13	Massachusetts Director.
14	MR. DUROSS: Chief John Duross, Maine
15	Director.
16	MR. LOCKE: Steve Locke, the
17	International Director from Vermont.
18	MR. WOOD: Chief, retired, John Wood,
19	secretary treasurer.
20	MR. McLAUGHLIN: Tim McLaughlin, First
21	Vice President.
22	MR. RICHARDS: Ken Richards, 2nd Vice
23	President.

1 MR. J. McLAUGHLIN: Jim McLaughlin, Rhode Island Director. 2 MR. ACHILLES: Steve Achilles, New 3 Hampshire Director, and on behalf of --4 Chief, Portsmouth -- on behalf of our mayor, 5 city manager, and my Fire Commission Board, 6 7 welcome to the city of Portsmouth. 8 I spoke to some of you earlier. enjoy the city. A lot of you will be staying 9 10 the night. Maybe a couple of nights. 11 pretty proud. We have a pretty robust fire department community. It's very economically 12 13 -- a lot of economic growth and development. 14 I believe you are safe while you are here, 15 most of you. 16 Within walking distance, you'll see this 17 is an active port. You'll see restaurants, bars, stores, lots to do for just yourself or 18 members of your family or friends that came 19 20 to visit with you. We hope you enjoy your 21 stay. 22 If at any point -- I'm staying at the

hotel -- but if at any point you need any

23

assistance in the city, feel free to reach out to me or any member of my department tomorrow, we'll give you a hand. Thank you again for coming to Portsmouth.

MR. CHRISTOPOULOS: Thank you.

We have a number of guests with us today, and I'll try to hit everybody. If I miss somebody, it's not intentional.

One thing I would ask you to do, if you do speak from the floor, would you please state your name and your department, including the city and state. We have a stenographer, and I think it will help this young lady to keep tabs on us for the meeting.

Chief Dan Eggleston -- no, sorry. Dan from the IAFC, he's one of the vice presidents at this point and a candidate for IAFC president during the election cycle which will be coming up, which Chief Spurr will kind of fill you in on.

Dave Nuckols is the Chief Operating
Officer, relatively newly appointed, but not

1	new to the IAFC from the IAFC. Don Bliss,
2	vice president of operations, NAPA, a
3	long-time friend of the New England Fire
4	Service in New Hampshire, and his sidekick,
5	Bob Duval.
6	Could I ask any of the past presidents of
7	the New England Division that are in the
8	room, if you could just stand up and be
9	recognized. Thank you.
10	THE FLOOR: (Applause.)
11	MR. CHRISTOPOULOS: Past presidents of the
12	IAFC. There's only one left, Jack.
13	THE FLOOR: (Applause.)
14	MR. CHRISTOPOULOS: Al Gillespie was here
15	floating around so I didn't know if he stayed
16	for the meeting so, but thank you, Jack, for
17	being here. We appreciate it.
18	Reading of comm did I miss anybody?
19	Communications? John Wood.
20	MR. WOOD: Just a couple of things. I
21	got a some of you may not know, but Tom
22	Cologne's dad died a couple of weeks ago, I
23	guess now, and the Division had sent, on

behalf of the Division, we sent a gift to the fire department, and we have received a couple of thank you notes and letters from the Cologne family. That's all I have for communications, Mr. President.

MR. CHRISTOPOULOS: Secretary's report.

MR. WOOD: Secretary's report, I have, again, up front here, if you want to see the minutes of the previous meeting which was February 15, 2018, they are here. And you'll need actions by the Board, and the annual report of the secretary is also on this table, if you'd like to read that. I've submitted both of them in writing to the Board for their review and some action will need to been taken on that in a bit.

Dallas FRI, for those of you who have not signed up for a hotel room and got your registration set up for Dallas FRI is where the convention is going to be this year. You really should be doing that. We have a limited number of rooms at the Omni. The Omni is the headquarters hotel. It's

attached to the convention center so it's nice. You pull in and you are there. You can walk downtown from there. You can be entertained. There's restaurants in the area. You got the convention center you walk to. It's a nice facility.

We stayed there last time we were there three years ago, and everyone seemed to enjoy it. So if you haven't done that, get on line and sign up for a hotel room. The luncheon is on Thursday, once again at noon.

This year, the FRI is early. It's

August, the week of August 6, I believe it

is. So it's a little bit earlier than in the

past. Later than last year. We had it in

July last year. That was an unusual event,

but normally it's around the third week of

August. This year it's the first week of

August.

And that's what I have for the secretary's report, unless anyone has any questions.

MR. CHRISTOPOULOS: I'll entertain a

1	motion on the minutes and the annual report
2	of the secretary.
3	MR. LOCKE: Moved as presented.
4	MR. CHRISTOPOULOS: Who are you?
5	MR. LOCKE: Steve Locke, Vermont.
6	MR. CHRISTOPOULOS: Do I have a second?
7	MR. SPURR: Second. Spurr.
8	MR. CHRISTOPOULOS: Second. Bob Spurr
9	from Massachusetts.
10	MR. CHRISTOPOULOS: Any discussion?
11	Hearing none, all those in favor?
12	THE FLOOR: Aye.
13	MR. CHRISTOPOULOS: Opposed? This is the
14	interactive part. Good.
15	Treasurer's report.
16	MR. WOOD: Treasurer's report. The
17	annual meeting is supposed to give an annual
18	treasurer's report; however, because we are a
19	few weeks early, our fiscal year ends April
20	30, so I'm not able to give you a full
21	accounting of the annual report.
22	So I have up until January completed, but
23	I'll give you what we have in assets as of

1	now so that you'll have that anyway.
2	Our total assets as of this week is
3	\$82,961.27, and that does not include the
4	expenses that we'll have for this conference
5	today and tomorrow.
6	So at the end of the month, I'll tally up
7	the report and get it out to the Board to
8	share with the members.
9	MR. CHRISTOPOULOS: Do we need any action
10	on that?
11	MR. WOOD: No.
12	SPEAKER: Do you need a vote on the
13	February Board, meeting minutes?
14	MR. CHRISTOPOULOS: No, that was
15	(Inaudible.)
16	THE COURT REPORTER: I can't hear.
17	MR. WOOD: Do you want to speak up?
18	That was Jack Parow and he was asking if we
19	needed a vote on the February 15 minutes of
20	the previous meeting. The answer was
21	MR. CHRISTOPOULOS: It was combined in one
22	motion. Thank you, Jack.
23	Persons report. We had a good meeting

today with the -- we invited all of the state
Fire Chiefs executive, association's
executive committees in for a day-long
session to kind of learn a little bit or talk
a little bit about some of the programs that
none of the IAFC can provide the Division.
Fire Rescue GPO was here, NFPA and FirstNet
ATT, a big one.

I think it was pretty successful in my mind. We haven't done it in about seven years, so it was good to get everybody together to have a conversation and hear some information. So I'm pretty excited about that.

There's been a lot of things going on over the year. I'll hit kind of the two biggies in my mind. We -- the Board met in February. We started a review of the division strategic plan and we finished up yesterday, and I'm pleased to say that I think, in a general sense, we came to a consensus on a lot of things that -- we cleaned up the plan in a lot of ways.

Our focus largely over the next year or two or three, is going to be geared towards membership and how we bolster and improve the membership numbers in our division.

Terry Monroe from the IAFC spoke at the Chiefs Forum this morning about some new opportunities and new types of membership that will be coming up for a vote this year. Specifically a, what was it called? A basic member.

And the object of the basic member was a pilot program is to target two and three Bugle Chiefs so that the Bat chiefs, the Division Chiefs that don't fit the company officer category or don't fit the chief officer category have a place in the organization. And so, that will be coming up. Dan may be talk a little bit more about that. I'll throw you on the spot, Dan, 'cause you're the know all. I know, we're scared.

The other thing that I think is a big endeavor on the executive committee, myself,

Chief McLaughlin, and Chief Richards met with New Hampshire England Association president Chief Seltzer and Chief Kerry who had to leave, back in February to have a more formal discussion about merging the two Fire Chiefs Associations in New England.

There are -- it's been talked about. We were one many, many years ago and I won't put -- John could relay the history a lot better than most of us, but we'll kind of leave it as moving forward.

We agreed to appoint four members each from the Command and Chief Seltzer's working with a college down in Rhode Island to be a facilitator for this process.

And our -- our hope is that we will come out of it as one. I think that there are -- the time is right. You heard, if you were at the annual meeting, the association Chief Conant from Springfield, MA talked about this heavily in his presidential acceptance speech. And, certainly, our Board has bought into the concept and we feel that it's

probably the right time and certainly in the best interest of the New England Fire Service to become one.

I'm not going to say there won't be some challenges. I don't think the hurdles are that drastic, although you may hear others say differently. That's fine. It's a healthy discussion.

The -- we're not putting a timeline on the committee. Our hope is that the committee will meet sometime this month face-to-face. Likely, we'll involve some conference calls, maybe a report of progress at the annual meeting of the association in June. And then, it's more likely going to have to come back to this group at our annual meeting next year for a vote, a formal vote and, likely, the association.

I will tell you that each of the State
Chiefs Associations in New England have voted
to endorse this. So they are the group that
appoints our representative. They appoint
me, they appoint Chief Seltzer, the

1 association members, everybody that you see sitting before you. So we have, certainly, a 2 vested interest in this, and I think it's a 3 4 good thing. So kind of stay tuned for that, and I'm 5 sure Chief McLaughlin will carry the torch 6 7 well for that process moving forward. Any questions of me at this point? 8 MR. WALL: Who are the representatives? 9 10 MR. CHRISTOPOULOS: Representatives from 11 the New England Division are two Board 12 members, Chief Achilles and Chief Doody from 13 Massachusetts, and our members at large are Chief Morton from Williston, he's in the 14 15 back, and Chief Dave Parenti from 16 Northborough, MA. will be representing the New England Division, and Chief Seltzer's 17 still working on the association. 18 Who asked the question? 19 MR. WOOD: 20 MR. CHRISTOPOULOS: Tim Wall, Wallingford, 21 Connecticut. 22 MR. WALL: North Farm, Wallingford, 23 Connecticut.

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1	MR. CHRISTOPOULOS: Yeah. Okay. Do you
2	have anymore questions?
3	MR. WALL: I do. Just keep going, keep
4	going.
5	MR. CHRISTOPOULOS: So that would, at
6	least at this point, conclude my report.
7	No more questions?
8	I'd like to invite Chief Dan Eggleston up
9	from to give some remarks from the
10	International Association of Fire Chiefs,
11	please.
12	MR. EGGLESTON: A candidate for
13	MR. CHRISTOPOULOS: I told him, he can't
14	campaign.
15	MR. EGGLESTON: That's great. You guys
16	did all the work for me.
17	Well, good afternoon. So on behalf of
18	our President Tom Jenkins and their executive
19	director Mark Light and the IAFC Board, thank
20	you for the invitation to attend your
21	division meeting, and I'm very encouraged.
22	I want to start off and say thank you for
23	sending Steve Locke to the Board because

Steve is a voice of reason, right? A very good, engaged person so he's doing a very good job to represent you on the IAFC Board.

I think we've hit a great stride in the IAFC. We finished up a wonderful, strategic planning session in North Virginia where we brought in the sections and Divisions and had a lot of good focus conversations on how we can make it more relevant for you all so you could bring back to your members, and I think we'll continue that on an annual basis to really sort of have some good conversations and develop integrated plans on how we can best serve our members.

So just to touch on some highlights, you know, we're coming into the legislative season here. In a few weeks we'll be in DC where we can try to influence some of the craziness that's going on in DC right now. and not be left out of the conversation. So I encourage you all to be engaged. We have made some really good short winds here so far with the administration to get the Safer and

the AFG grant reauthorized in the budget, but we've got a lot of work to do.

And next week, to put the "I" back in international, it's going to be our first international conversation in Bahrain.

Several of the staff members are on their way right now to make that happen. That's a great partnership we have with Saudi Ramco.

We are really excited about it. And there are some other things in the works to expand that quite a bit.

But I would have to say that, you know, there's some exciting things coming on the horizon, too. Really focused on the use of technology, learning and professional development. I can't overemphasize the quality of the staff at the IAFC. As a board member, I've been highly impressed with their responsiveness and willingness to work with the Board and provide some great direction. For that, I'm very grateful.

So I'm really excited about our future. Hopefully, as your president next year, we

1	can build on what we've got started already
2	this year. So, again, I'm very grateful to
3	be here today. So thank you very much.
4	THE FLOOR: (Applause.)
5	MR. CHRISTOPOULOS: Thank you, Dan. As a
6	point of order, last at our last annual
7	meeting, the Division membership voted to
8	endorse Dan's candidacy for first vice
9	president. The Board at our February
10	meeting, reaffirmed our support for Dan for
11	his now candidacy for president of the IAFC.
12	So but, we wish you luck, and we know that
13	you'll do right by our division, so don't
14	forget us.
15	MR. EGGLESTON: I'm already an employee
16	of Tim Wall's.
17	SPEAKER: Aren't we all.
18	MR. CHRISTOPOULOS: Dan tried to tell us
19	this morning he was a New Englander because
20	he ate lobster last night. He's a good man.
21	International Director Steve Locke.
22	MR. LOCKE: Thank you. So just a
23	little you know, I think sometimes we

don't understand, or you may or may not understand what the IAFC Board is. So it's 18 members. It's a large board, but it really governs the association. So it's made up of the directors from the eight Divisions. Some of the sections, VCOS has a permanent seat, Metro has a permanent seat.

Your recent constitution bylaws change allowed other sections to have permanent seats. There will -- but as an 18-member Board of Directors, there's the three principal officers, and then the past president.

And that Board is likely to grow in the future, and you should start thinking about that. That's going to be a conversation I know that Jack and I have probably have talked about, and it becomes a big organization to try to manage, but we are putting policies in place because bylaws change that was approved last year allows, if a section has more than 10 percent of the membership to petition to join that they can

have a permanent Board seat.

The EFO section has hit that 10 percent threshold. That number will be validated in July and most likely, I would say next summer, a year and a half from now, they are going to be seeking a seat on the Board. And there's some steps that Dan actually chaired a committee, that they are going to have to achieve to get a Board seat. But I just bring you -- want to you know that that's how your governing of this organization works.

I'm just completing my second year on the board, and I'm just starting now to figure out really how this thing works. But when Roger -- you know, Roger served as many years as our director, and there were many people that it was a long term, a lot of members with long tenure, and you don't see that now. I think the senior members of the Board may have six or eight years on the Board. I think -- so but because of that, I'll also say that the Board works very well together with principal officers to make collective

decision-making.

And it's exciting to have President

Jenkins who is a fun guy to be around, but at
the same time is a mover and a shaker. And
that's what makes it so exciting to have Dan
following as our next president as well
because he gets it, he does it, he treats us
well.

And so, you are going to get your ballot electronically shortly. We have a very low turnout. 1700 members drive this organization. That's about what typically votes out of 10,000. So when your vote comes in, your ballot comes in, please vote, and please vote for Dan. I think Bob Spurr's going to give us, at some point, a little one rundown of the election process.

Yeah, so typically, when we -- typically, we don't have the -- Dan's had to run twice.

And that's unusual, but he's doing that because he had to step in to fill a void that occurred in the December. And so, just understand that he's doing this twice and

typically wouldn't have to do that.

The new office, so we sold the building in DC for about 4 million dollars, and we moved into -- but we moved into a new headquarters. But the building wasn't big enough to have -- you couldn't have a staff meeting without staff because there wasn't a room in there big enough. We couldn't have a board meeting anymore in that building because the conference room wasn't large enough to hold it.

So we got a tour of the new facility a few weeks ago. It's one floor instead of three floors, wide open, with 4-foot high cubicles, and we hear from the staff, you know, there's much more collaboration because they are seeing people that they typically would have had to take an elevator to go see them, so it's a good thing.

And as Dan had mentioned, the staff there is very committed and dedicated to the progress, and Dave as our new COO is a home run as well. So we're very lucky to have

solid staff.

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And then the last thing, I think is membership is growing. In 2008, during the recession, we saw was that it really bottomed out, and since then we've seen pretty tremendous growth. We're back up to pre-recession numbers with about a four percent growth this year. We retain about 90 percent of our members so we're really only losing people to retirement which is good, but that doesn't mean we need to be cognizant. In there is a ballot item that makes this basic membership a permanent thing. That, again, is good thing for the 2 and 3 Bugle chiefs. And for the larger departments that are not going to pay to have Battalion chiefs and Division chiefs membership because of the expense, they can do it less -- with less cost if this ballot initiative passes.

So that's my report. Thank you.

MR. CHRISTOPOULOS: Thank you, Chief Locke.

1 THE FLOOR: (Applause.) MR. CHRISTOPOULOS: Committee reports, 2 Bylaws, Chief Doody. 3 MR. DOODY: Good afternoon. 4 I am the Division representative to the Bylaws 5 Committee for the IAFC. We meet -- we met 6 last in North Carolina during our FRI. 7 had our conference call last month. 8 committee is chaired by Chief Lorrie Kalos 9 10 from San Francisco. We worked on several 11 We interpret questions from the things. membership, develop ballot questions that 12 13 you'll see on this upcoming ballot, and we review other sections, bylaws to make sure 14 15 that they confirm with the IAFC bylaws. 16 So we've been working on those things for 17 the past couple of meetings. You'll see some ballot questions that we worked on regarding 18 the wait time, you know, when you sign up to 19 20 become a member, changing it from 15 to 5 21 days, I think. And several other initiatives 22 you'll see on the ballot. 23 So pretty busy group. Not a lot of

1 excitement, but work that has to be done, so 2 that's our report. MR. CHRISTOPOULOS: Thank you. 3 THE FLOOR: (Applause.) 4 5 MR. CHRISTOPOULOS: Fire Rescue, GPO, Chief Richards. 6 7 MR. RICHARDS: It's a great program. 8 I've only been assigned to it shortly. I've only been on one conference, but we had an 9 10 excellent presentation today given by 11 representatives from the GPO. If you haven't heard about it, look it up, check it out on 12 the web site. It's a great opportunity for 13 14 your fire departments to get what you need at much reduced costs because it's a 15 16 conglomeration of a lot of different places 17 going into the big pie. So it's an excellent opportunity to save 18 19 your taxpayers money and get what you want 20 without going through all the hassles doing 21 the RFPs, etc., on your own. It's already 22 been done for you. You just have to go up on 23 the web site, make a phone call, find out if

what you are looking for is covered underneath their agreements. And then just go ahead and contact that manufacturer that they got signed up.

So please take advantage of it and you'll be surprised how much you can save and what's actually out there for you.

MR. CHRISTOPOULOS: Do you want to talk about the seminar, please.

MR. RICHARDS: Sure. Tomorrow morning, I think we feel very confident it's going to have an outstanding program tomorrow. We're bringing in a deputy chief from California that's going to be talking about "Courage Under Fire" about from beginning your career as a company officer, all the way up through being a 5 Bugle Chief.

Steve comes highly recommended. If you go to FRI at all on a regular basis, Steve teaches at FRI, does presentations at FRI every year, two, three, four different ones, and he travels throughout the country to give his programs on promotional exams, etc., to

1 get firefighters ready to go on becoming line officers and chief officers. 2 So I think you are going to be very 3 please with our presentation tomorrow 4 morning. We worked very hard, the entire 5 group worked very hard to try to get 6 7 something this year that was interesting, and I think we hit a home run. We're gonna have 8 -- well, we have over a hundred people signed 9 10 up for tomorrow, so that's great. I'm very 11 pleased with that number, and I think the Board's very pleased with that number. 12 13 So, please, tomorrow morning, show up and I think you'll have -- you'll walk away with 14 15 a lot more understanding of what the job's 16 all about. Thank you. MR. CHRISTOPOULOS: Thank you, Chief. 17 THE FLOOR: 18 (Applause.) 19 MR. CHRISTOPOULOS: Elections, Chief 20 Spurr. 21 MR. SPURR: Good afternoon. I'm Bob 22 Spurr from the Avon Fire Department, 23 Massachusetts. I chair elections for the

IAFC being sent there by the New England Division.

So this year has been, to say the least, an exceptionally, unusual election year.

Typically, once you are elected in as the second vice president division, it's almost a guaranteed move up as long as you remain eligible to move up through the president position.

Unfortunately, the person who would have been coming in as president was declared ineligible because his department merged with another department. Very laudable thing that they did, but he became number 2.

So Chief Eggleston stepped up, after a sufficient vetting period that we did to try to find a way around it, and is running for first -- running for president. Chief Gary Ludwig, who had been running for second vice president, stepped in to run for first vice president, which created a spot at the bottom for second vice president.

We have six candidates. Absolute flood

of people that came in. Alphabetically, it's Chief Otto Drozd out of Orange County,
Florida; Chief Jeremy Moore from Broken
Arrow, Oklahoma; Chief Michael O'Brian from
Brighton Area Michigan Fire Authority; Chief
Mark Piland, Frisco Texas Fire Department;
Chief Nathan Trauernicht, UC Davis California
Fire Department; and Chief Porter Chip Welch
from Scioto Township Ohio Fire Department.

I applaud these guys for stepping in at very short notice and they are making a heck of a race out of it. They are really doing a nice job on it. We're seeing campaign methods this year that we have not seen in the past and I think you'll see them going forward.

Chief Curmode who had been running for president came into the race again. We declared him eligible because he submitted paperwork to us for the Eisenhower Tunnel, which is a highway tunnel on I-70, about 60 miles west of Denver. So he technically qualified.

And then more information came to light in relation to Chief Curmode's position. The committee reviewed it. Chief Curmode had testified directly related to that position and we decertified him. So I -- it was a difficult process but, unfortunately, at this point, Gary is not a candidate and there is no way, I believe, at this point that Gary will be a candidate for that. It's unfortunate what happened with him. Gary's done great work for the IAFC, but he is no longer eligible, partially at his own doing. So that's where we stand on Chief Curmode.

As far as the elections go, IAFC elections open May 10 and they run through June 24. Final results will be announced June 26, with a couple of exceptions. Some people here may know a little bit earlier than that.

You need to be a member to vote. If you are current through 31 March, you are good. If you are in arrears with the IAFC now, you need to get right with membership. You need to get back in and be fully paid with

membership. So 31 March was the cut off date.

As a current member, you've only got a five-day waiting period to get back in, so it's not a real big deal, other than you need to get current again.

One of the things that's on the ballot this year, and I believe it's coming in, potentially with my name on it, it's an election committee issue, is we want to change from a 15-day waiting period for a new member down to the 5-day waiting period.

The 15-day waiting period had two reasons back in the day. Number one, we had to wait for your check to clear. Well, that's very rare that people actually -- new members especially, pay by check now.

And number two, it prevented vote packing at FRI. Well, we vote long before FRI now, so it's no longer a vote packing issue.

Additionally, there's a amendment that I understand has made the ballot that will require a Chief to have 50 out of 52 weeks of

continuous service as a fire chief to run for elected office and then move up through.

It will eliminate the problem we had in 2014, and then the problem we had again this year with Chiefs losing their job, spending a while looking for a job, and leaving the IAFC in a limbo position.

The reason we went with 50 out of 52 weeks is the orderly transition from one department to another. So that -- and I'll just use Chief Locke as an example, when he left Hartford and went to Burlington, it gives you a couple -- it gives you two weeks in the middle to move from one job to another in a planned, organized manner.

We thought it was best for Chiefs to retain their mobility to be able to move up through.

There will be a couple of other ballot questions on there and we encourage you to vote on them.

We now do elections for most of the sections. You will see the section voting on

there also. And this is our last 45-day election cycle. We are going to 30 days after this year. I think we've only got one section that we need to still work through some stuff, and Tim and I will, you know, talk about how that's going to happen. But the rest of the sections, 30 day voting was not a problem. It doesn't require a change at the IAFC level. It's got a maximum, not a minimum, so we're good on that.

Finally, to wrap up, Chief Carrizzo was already a certified candidate for second vice president for next year, and we're looking for treasurer candidates.

There are currently -- there's one qualified interested, but we have no certified candidates for treasurer for IAFC in the 2019 election. Real important position. So if you are interested, review the board policy on the qualifications, and jump on it.

MR. PAROW: Bob?

MR. CHRISTOPOULOS: Yes.

1 MR. PAROW: Chief Parow, retired out of Chelmsford. On that 52 weeks, that's just 2 for a new candidate running for second vice 3 president? 4 MR. SPURR: No, it's all the way up 5 through because, as the election committee 6 7 views it, you need to apply every time you run up through. We have not traditionally 8 done that. We came back to doing it this 9 10 So that when Gary Ludwig goes to run year. 11 for president next year, he needs to submit us a, basically, a letter of intent to say, 12 13 yes, I want my name on the ballot to appear 14 as Gary, whatever his middle initial, Ludwig, 15 up through. That is an every year thing, so 16 that you can't lose your job and still come 17 up through. So if you are second vice 18 MR. PAROW: president --19 20 MR. SPARR: Yes, sir. 21 MR. PAROW: And you lose your job or you 22 retire and go somewhere else and there's a 23 four-week break, you can't run.

1 MR. SPARR: No. That's going to -- that, I 2 MR. PAROW: would recommend we vote against this. 3 That's fine. 4 MR. SPARR: Because it's, in the 5 MR. PAROW: hierarchy, if you are moving up through the 6 7 chairs, now you are creating the chaos that we have today without somebody being there. 8 We got Dan jumping up -- I voted for Dan so 9 10 he'd be in the chairs for three years. I 11 didn't vote for him to be in the chairs for I didn't support Gary Ludwig to 12 two years. be in the chairs for two years, I voted for 13 14 him to be in there for three years. 15 So, to me, that's an unnecessary burden. 16 I think we have -- what we need in place is 17 they have to be a 5 year bugle chief by the time they have to declare. And, February 18 first, and I think that's the way we should 19 20 I think you're asking for trouble here qo. 21 because I've seen other Chiefs, as I was 22 coming up through the chairs, move and have

that little period of time when they weren't

23

there and I just think this is a bad move.

MR. LOCKE: Jack, I think -- Steve Locke. I think, ultimately, this is one of those cases where we're building rules to fix a problem that just occurred and, you know, there was discussion about creating -- there was an amendment to define a fire chief.

Again, to fix -- it's like we all do it. We develop a policy, an SOP, because the inactions of one knucklehead.

And so, this is what this, at some point, feels like. I suspect you are absolutely right. At some point this will be edited or amended to --

MR. PAROW: Well, I don't think it should be voted -- I don't think it should pass to begin with. I would recommend make a motion that the New England Board, the New England Division, vote to recommend to against voting in favor of this bylaw.

MR. LOCKE: That bylaw change has been supported by Constitution bylaws and by the IAFC Board.

1 MR. PAROW: It doesn't mean it's right. Well, full disclosure. 2 MR. LOCKE: MR. PAROW: Bad policy. Very bad policy. 3 MR. CHRISTOPOULOS: Yes, sir. 4 So we have a motion on the floor to not support this 5 bylaw amendment relative to IAFC president or 6 7 presidential candidates. Do I have a second? Hearing none, the 8 motion is -- thank you, Jack, for your 9 10 comments. 11 MR. PAROW: Well, it's going to be known 12 as the commode bylaw. You can put that right 13 in there. Foolish. 14 MR. SPARR: As a point of information, 15 you currently only have to be a fire chief 16 two days a year to be IAFC. Second vice president, first vice president or president, 17 you need to be fire chief on February 1 and 18 the day you are sworn in at FRI, so you can 19 20 have 363 days otherwise as it currently 21 stands. 22 MR. PAROW: That's a correction. No 23 bylaw correction.

1	MR. SPARR: This will correct that. This
2	will correct that.
3	Are there any questions for the Election
4	Committee?
5	Hearing none, thank you, Bob.
6	THE FLOOR: (Applause.)
7	MR. CHRISTOPOULOS: VCOS, Chief Wall.
8	MR. WALL: Okay. Take me a little longer
9	to walk up here. Tim Wall, W-A-L-L,
10	volunteer fire chief, Wallingford,
11	Connecticut, chairman of the VCOS section of
12	IAFC.
13	A couple quick notes: first of all, we
14	talked about the asking members to join
15	the IAFC, be a member of your fire department
16	and how do you recruit.
17	And I'll probably say, what was it, 30
18	years, meeting at Friendly's Ice Cream,
19	driving a yellow pick-up truck, I think?
20	MR. CHRISTOPOULOS: No comment.
21	MR. WALL: Did you ever think you'd
22	become president of the International
23	Division of the IAFC?

1	MR. CHRISTOPOULOS: No.
2	MR. WALL: Congratulations, Chuck.
3	SPEAKER: Well, they used to call you
4	Chuck back then.
5	MR. WALL: Call him Doc, call him a Doc,
6	call him a couple of other things.
7	So, Chris, congratulations.
8	MR. CHRISTOPOULOS: Thank you, sir.
9	MR. WALL: You've come a long way.
10	Starting up at North Farm.
11	MR. CHRISTOPOULOS: 1981, by the way.
12	MR. WALL: Okay. A couple of things on
13	VCOS. So we got the VCOS symposium coming up
14	out west. If not you, then who? If not now,
15	then when? It's going to be held May 3 to
16	the 5, Embassy Suites in Phoenix, Arizona.
17	We offered we're actually, a presenter was
18	overwhelmed at the symposium and she offered
19	two \$1000 scholarships to the symposium, and
20	they received 37 applications. And,
21	unfortunately, they only received two. So
22	that's going fairly well.
23	The next one is, it's been announced that

the VCOS Symposium in the Sun in November that sells out every year is open. This year's theme is called Lead, Influence and Create. Changing it up a little bit this year, that you have to register for the symposium before you can book your hotel. It helps with a lot of logistics and things.

And the other thing, quickly with that, along with FRI coming up, VCOS offers two scholarships, \$1500 scholarships to FRI in Dallas. And also two to the Symposium in the Sun, along with an opportunity through VFIS Provident Insurance to receive some rewards and you also get a complimentary registration to the Symposium in the Sun. So more information will be coming out with that.

So I encourage you to look at that, partake, get involved. Also, if you have a unique opportunity to be a presenter or you have a subject matter that you would like to share with the fire service, we take those annually. You can send them to myself, Chief Chuck Flynn from Weathersfield or Norman

Collins our secretary-treasurer.

The other thing that just came out
through the VCOS initiative with the NVFC,
and I handed those out, and I asked that you
try to pay attention to the best practices
for preventing cancer, firefighter cancer.

I have some other ones with me that you can have them maybe at a training night, a tailboard session, coffee around the firehouse, whichever you see. Working with these other agencies that are involved, they are a little different, they came up with 11. Not the best 3, not the top 5, the 10 or the best, they came up with 11. So I encourage you to look at those, try to implement them in your department.

We looked at a cost factor that, I know a lot of people are looking at, do we want to give two sets of gear? Some departments can't afford that. So we started off with maybe two sets of gloves and two Nomex (inaudible) and try some of the things that are there.

So, again, I thank you for the opportunity of being here. Many of you do know through the VCOS I have still the distinct honor and pleasure to serve as chair of that organization. I'm stepping down.

It's been my choice. Taking a little year back to see where it will go, what will happen. I will not be a candidate for treasurer, I will say that.

(Inaudible comments.)

Just remember, I put my lunch on your tab today. So it's been a good ride with VCOS.

Great opportunity. Chief Chuck Flynn from

Weathersfield, Connecticut is vice chair, and

I anticipate him moving up and some others,

so it gives some opportunity that, years ago,

I had the opportunity when Wayne Sanford from

Wallingford, Connecticut, East Haven, reached

out to me to serve on the board. Chief

McDonough from Southington, a great support

from Chief Bradley, Chief Wood, some of the

members that are here. So I'm not going

away. I'll be around, but I just wanted you

1	to hear it from me. Have a good seminar
2	tomorrow. Wish everyone luck, and thank you
3	very much, Mr. President, for all your help.
4	MR. CHRISTOPOULOS: Thank you, Chief Wall.
5	THE FLOOR: (Applause.)
6	MR. CHRISTOPOULOS: We go back a long
7	ways. Some of you may not know, I know a
8	number of you do know the monumental things
9	that VCOS has done over the last 10 plus
10	years, I don't know how long you've been
11	chair.
12	MR. WALL: 13.
13	MR. CHRISTOPOULOS: 13.
14	MR. WALL: Lucky 13.
15	MR. CHRISTOPOULOS: A lot of what VCOS
16	does has been driven by the tenacity and
17	sometimes he can be a you don't have to
18	put that in.
19	MR. WALL: Just call me Mr.
20	MR. CHRISTOPOULOS: But VCOS is where it
21	is today, and I don't know that a lot of
22	people disagree largely because of what Tim
23	has brought to the board. They've got great

1 Board people, Board members. I think they are an asset to the IAFC, and I would like to 2 ask that you stand and give Tim a round of 3 4 applause. 5 THE FLOOR: (Applause.) MR. CHRISTOPOULOS: So on another note, 6 7 Tim is not staying for the seminar tomorrow because he knows everything. 8 MR. WALL: No, no, no, I'm still 9 learning. 10 11 MR. CHRISTOPOULOS: Tim is actually being inducted into the Connecticut Fire Chief's 12 13 Hall of Fame tomorrow night. Somewhere in 14 Connecticut, undisclosed location. I think 15 Trump is the keynote speaker. 16 Before we get into some new business, election of officers, the New England Board 17 had a meeting in February. We had a 18 presentation about something that's affecting 19 20 all of our states and all of us in one way or 21 another, the drug or opioid crisis in this 22 country, and the presentation was compelling. 23 I'll let Chief Richards talk a little bit

more about it, but We agreed as a Board to move forward in drafting a position statement from the New England Division that we would, -- and the intent would be to pass out to our state Chief's Associations to, you know, again speak more with one voice for the entire New England region.

I know a lot of us do things in our own states with our legislators at both state, local and federal, but we felt that, as an organization, it was important for us, too, to take a stand.

So, Ken, could you just kind of give us a synopsis on where we're at and what we'd like to do.

MR. RICHARDS: Sure. Thank you,
Mr. President. As you all know, all
throughout the United States we've got an
epidemic on our hands with the opioid crisis.
And it starts out with a high school kid
getting an injury on the sports field, he
gets hooked on the pain killers, and it's
cheaper for them to go out and get the

heroin.

And I'll just speak for myself. Old

Mystic is -- isn't considered -- it's

considered an affluent area in the state of

Connecticut, and the town of Stonington, and

we've got the problem starting -- not

starting, we're dealing with it in our area

right in the town of Stonington, so it really

came to the forefront with us about a year

ago.

And what really gave me the courage and the kick in the butt to really stand up and say we need to do something about this, we had a 17-year-old girl pretty much got trafficked, she got picked up from her home by a pimp. She got put into prostitution, so it was pretty much human trafficking that was going on.

They took her to a hotel and the the pimp ended up giving her heroin, and the other person in the room helped her take it for the first time. And she had an overdose. And they never called 911 until four hours after

she actually passed out. The fire service, the emergency services got there and a 17-year-old girl died.

I personally went and testified at the sentencing hearing for both the woman in the room that give it to her and the other person that bought it and gave it to that woman and for, basically, what I would consider murdering a 17-year-old innocent girl that won't do anything for the rest of her life because she's not here with us. She's in heaven.

Both of them got less than four years in prison. At that point I said, this is it.

We got to do something. I went to the Connecticut Chiefs. Connecticut Chiefs put a position statement out. I came to this Board, asked them if they would consider this, and we brought in the two people, Dr. Frank and the Coach Feldman to give us a presentation. The presentation is very overwhelming, and it really points out the problems we have.

1 So we drafted a position statement. The position statement's been gone over by the 2 Board. We had it reviewed by staff down at 3 the International Chiefs level, and I passed 4 out the final draft copy that on the tables 5 right now. So it's been approved by the 6 7 Board. It's been approved all the way up to being reviewed by, is it legal staff? 8 MR. LOCKE: The Communications. 9 10 MR. RICHARDS: The Communications staff 11 down at the International Chiefs to make sure that everything looks good grammar-wise and 12 everything. So I would --13 MR. CHRISTOPOULOS: Go ahead. 14 I would ask from the 15 MR. RICHARDS: 16 bottom of my heart that someone would make a motion to adopt this position statement that 17 we have in front of you today so we can have 18 the membership vote on it and accept it and 19 20 go forward. Tim Wall, volunteer fire 21 MR. WALL: 22 chief, Wallingford, Connecticut, North Farm, 23 makes a motion to adopt the position

1	statement presented today.
2	MR. CHRISTOPOULOS: We have a motion
3	before you. Do I have a second?
4	(Parties speaking over each other.)
5	SPEAKER: You are going to have the whole
6	room second it.
7	MR. CHRISTOPOULOS: Could you just restate
8	your name. She's got to
9	MR. DUVAL: Robert Duval, Chief of the
10	Atwood Hose Fire Department, Wauregan,
11	Connecticut.
12	MR. CHRISTOPOULOS: We have a motion
13	before us, made and seconded. Any further
14	discussion relative to the statement?
15	Hearing none. All those in favor?
16	THE FLOOR: Aye.
17	MR. CHRISTOPOULOS: Opposed? So moved.
18	Thank you for your work on this, Ken.
19	MR. RICHARDS: Thank you.
20	MR. CHRISTOPOULOS: Any other new business
21	to come before the Board or the membership?
22	Any old business?
23	MR. WALL: Mr. President.

[
1	MR. CHRISTOPOULOS: Yes, sir, Mr. Wall.
2	MR. WALL: I just would like to introduce
3	the president of the Connecticut fire chiefs,
4	Kevin Cooney. Where did he go?
5	THE FLOOR: (Applause.)
6	MR. WALL: With the lead in that he's
7	been selected to be nominated for the
8	director representing Connecticut for the New
9	England Chiefs.
10	MR. CHRISTOPOULOS: Chief Seltzer, could
11	you stand, please, pretty please. Chief
12	Seltzer is the current president of the New
13	England Association of Fire Chiefs. I just
14	want to make sure we formally recognize you.
15	THE FLOOR: (Applause.)
16	MR. CHRISTOPOULOS: Before we get to the
17	elections, I have two other people that I
18	failed to recognize and I've been a little
19	bit remiss. Retired, whatever you are, Rick
20	Mason from the National Fallen Firefighters
21	Foundation.
22	THE FLOOR: (Applause.)
23	MR. CHRISTOPOULOS: Chief Reggie Freeman

1	sitting next to him is the chief of Hartford,
2	Connecticut Fire Department, and is also the
3	chair of the Commission of Professional
4	Credentialing through the Center for Public
5	Safety Excellence. I'll talk a little bit
6	more about that in my opening prior to our
7	speaker tomorrow, but I wanted to recognize
8	Reggie, and I appreciate you coming.
9	THE FLOOR: (Applause.)
10	MR. CHRISTOPOULOS: So for election of
11	officers did I miss somebody else?
12	John do you all know John Woods?
13	MR. LOCKE: We'd correct you if I did.
14	MR. CHRISTOPOULOS: The slate of officers,
15	do we do them all at the same time?
16	MR. WOOD: No, one at a time.
17	MR. CHRISTOPOULOS: One at a time? All
18	right. So the position of president, the
19	candidate would be typically our first vice
20	president, unlike the IAFC, we don't have the
21	same problems.
22	(Inaudible comments.)
23	MR. CHRISTOPOULOS: Recently appointed

1	state fire marshall for the Great State of
2	Rhode Island, Tim McLaughlin.
3	MR. SELTZER: Bob Seltzer, Smithfield,
4	Rhode Island. I nominate Marshall Tim
5	McLaughlin as president.
6	MR. CHRISTOPOULOS: We have a motion. Do
7	I have a second?
8	MR. WOOD: Second.
9	MR. CHRISTOPOULOS: Seconded by
10	MR. WOOD: John wood.
11	MR. CHRISTOPOULOS: Any discussion? Any
12	other nominations? Hearing none, all those
13	in favor?
14	THE FLOOR: Aye.
15	MR. CHRISTOPOULOS: All those opposed. So
16	moved. Congratulations.
17	THE FLOOR: (Applause.)
18	MR. CHRISTOPOULOS: For First Vice
19	President would be, normally Ken Richards
20	from Connecticut. Chief Wall.
21	MR. WALL: Tim Wall, Volunteer Fire Chief
22	North Rollingford, Connecticut with the name
23	of Chief Ken Richards from Old Mystic for

1	nomination.
2	MR. CHRISTOPOULOS: We have a motion to
3	install Chief Richards. Seconded by?
4	MR. PROVENCHER: Earl Provencher, North
5	Thompsonville, Enfield, Connecticut.
6	MR. CHRISTOPOULOS: There's a motion made
7	and seconded. Any other nominations from the
8	floor? Hearing none, all those in favor?
9	THE FLOOR: Aye.
10	MR. CHRISTOPOULOS: Opposed? So moved.
11	THE FLOOR: (Applause.)
12	MR. CHRISTOPOULOS: Second vice president
13	will be director, or the candidate would be
14	Director John Duross from Saco, Maine.
15	Do we have a motion?
16	MR. LOCKE: Mr. President, Steve Locke
17	from Vermont. I move John Duross, Chief of
18	Saco, Maine as second vice president.
19	MR. CHRISTOPOULOS: Motion's been made.
20	Do I have a second?
21	MR. PAROW: Chief Parow, retired, out of
22	Chelmsford, seconds that.
23	MR. CHRISTOPOULOS: We have a motion

1	that's made and seconded to install Chief
2	John Duross as the second vice president.
3	Any other nominations from the floor?
4	Hearing none. All those in favor?
5	THE FLOOR: Aye.
6	MR. CHRISTOPOULOS: All those opposed?
7	THE FLOOR: (Applause.)
8	MR. CHRISTOPOULOS: With that said, the
9	installation of the new Board, we will need
10	to re or fill the director's position from
11	the state of Maine.
12	Do I have any motions for the position of
13	state director for Maine?
14	MR. DUROSS: Mr. President, Chief John
15	Duross, Saco, Maine. I nominate Chief Thomas
16	Higgins, city of Bangor, Maine.
17	MR. CHRISTOPOULOS: We have a motion to
18	bring on Tom Higgins from Bangor, Maine.
19	Bangor?
20	MR. DUROSS: Bangor.
21	MR. CHRISTOPOULOS: Bangor whatever.
22	Do I have a second? It's been a long day.
23	I'm sorry. Do we have a second?

1	MR. LOCKE: Aye.
2	MR. CHRISTOPOULOS: Seconded from Chief
3	Locke. Any other nominations from the floor?
4	All hearing none, all those in favor?
5	THE FLOOR: Aye.
6	MR. CHRISTOPOULOS: Those opposed?
7	Motion carries. Welcome to the Board, Chief.
8	THE FLOOR: (Applause.)
9	MR. CHRISTOPOULOS: I would like to
10	invite your incoming president to give a very
11	short speech.
12	MR. McLAUGHLIN: I got it all written
13	down. Let's see. Don't sit down, Chris.
14	MR. CHRISTOPOULOS: You got pictures?
15	MR. McLAUGHLIN: Exactly. I just want to
16	give Chris everybody give Chris a round of
17	applause.
18	THE FLOOR: (Applause.)
19	MR. McLAUGHLIN: I don't think the
20	membership, because they are not actively
21	involved, understand what the Board does.
22	There's a lot of moving parts throughout the
23	year, and Chris has done a tremendous job

this year steering the ship in the right direction and, as he said earlier in his remarks, towards this merger with the association that we hope to get done.

And every member up here, all these
Boards, all these members of the Board, they
just do a great job throughout the year
keeping us in tact, Steve down in Washington
give us the information. Our big toe, John
Wood here, he keeps everything running, so
another round of applause just for this
Board.

THE FLOOR: (Applause.)

MR. McLAUGHLIN: I got an hour and a half.

I got to be honest with you, I didn't have

any gray hair when I started this. My

sentence is up, like, what do I get when I

get probation?

It's actually an honor to be the president of the association, the Division.

I work with a great group of guys up here.

They do a lot of good work. Like I said, nobody really understands the moving parts

that come into this. And so I'm looking forward.

I mean, obviously our biggest thing on the deck this year is going to be this merger. I'm enthusiastically supporting it along with Chief Seltzer and his group. So, hopefully, we can, a year from now, we'll have something on the table, or six months from now, we'll have something on the table that we can -- but it has to be, and I'm sure Chief Seltzer will agree -- it has to be what's good for the whole. I mean, for everybody, all the Chiefs in New England, for what's going to go, how we are going to move this forward.

So I'm looking forward to it, I'm looking forward to working with these gentlemen and with the Association, and thank you very much.

THE FLOOR: (Applause.)

MR. McLAUGHLIN: We got a nice little thing here for Chris for doing, like I said, for doing a good job. It says on here,

1	"Chris, your sentence is up. You've been
2	paroled from this division." You've done a
3	great job, so I'd like to present this to
4	Chris on behalf of the Board of Directors.
5	THE FLOOR: (Applause.)
6	MR. CHRISTOPOULOS: Thank you. You can
7	sit down now, unless you want to stand up.
8	The last order of business we would have,
9	I would ask, invite Chief Eggleston to come
10	up and swear the new Board and our director
11	in. The incoming president has asked to do
12	everybody at the same time. They were also
13	instructed to memorize the
14	Would you come on up, Chief.
15	(The new board and director were sworn
16	in.)
17	MR. EGGLESTON: Congratulations.
18	THE FLOOR: (Applause.)
19	MR. CHRISTOPOULOS: Good thing we had them
20	prep, huh? Made it through the whole
21	presidency except for the swearing in. We
22	failed miserably.
23	Again, I thank you on behalf of the state

1	of New Hampshire, New England Division. It
2	has been an honor to serve with this Board,
3	and I look forward to working with them next
4	year. Timmy's leaving, but he's going to be
5	working on some project for VCOS. And
6	Chairman Freeman from the CPC, I'm also a
7	commissioner on the Commission for
8	Professional Credentialing, so there's a
9	lot of things going on, and I think it's
10	great.
11	And I think we are moving in a good
12	direction. It was great to hear some of the
13	stuff from the folks at the IAFC and but
14	it's New England Fire Service is unlike any.
15	So I will entertain a motion to adjourn.
16	MR. WALL: Chief Wall, adjourn.
17	MR. CHRISTOPOULOS: Oh, we have a
18	reception upstairs beginning two minutes ago.
19	We have some heavy hors d'oeuvres and I think
20	a cash bar.
21	So motion to adjourn?
22	MR. WALL: Chief Wall.
23	MR. CHRISTOPOULOS: Chief Wall seconded.

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1
          All those in favor?
 2
               THE FLOOR:
                             Aye.
 3
               MR. CHRISTOPOULOS:
                                      Opposed?
               (The meeting was adjourned at 4:03 p.m.)
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1 CERTIFICATE I, Camille M. Palladino-Duffy, a 2 Licensed Shorthand Reporter for the State of New Hampshire, and Registered Professional Reporter, 3 do hereby certify that the foregoing is a true and accurate transcript of my stenographic notes of 4 the proceeding taken at the place and on the date 5 hereinbefore set forth to the best of my skill and ability under the conditions present at the time. 6 I further certify that I am neither attorney or counsel for, nor related to or 7 employed by any of the parties to the action in which this proceeding was taken, and further, that 8 I am not a relative or employee of any attorney or counsel employed in this case, nor am I 9 financially interested in this action. 10 The foregoing certification of this 11 transcript does not apply to any reproduction of the same by any means unless under the direct control and/or direction of the certifying 12 reporter. 13 14 15 16 amille M. Pallolin-Dof 17 18 19 20 Camille M. Palladino-Duffy LCR 105, RPR (RSA 310-A:173) 21 22 23

\$	- 31:18;33:6;34:4;38:8;44:1; 47:6;60:23	55:11;56:7;57:8,17,18; 58:11,13;59:20;60:5,18	Authority (1) 31:5
Ψ	against (2)	applications (1)	Avon (1)
51000 (1)	37:3;38:19	41:20	29:22
41:19	agencies (1)	apply (2)	away (2)
1500 (1)	43:11	36:7;63:11	29:14;44:23
42:10	Agenda (1)	appoint (3)	Aye (8)
	2:3	14:12;15:22,23	10:12;51:16;54:14;55:9;
82,961.27 (1)	ago (7)	appointed (2)	56:5;57:1,5;62:2
11:3	7:22;9:8;14:8;24:13;	6:23;53:23	
A	44:16;48:10;61:18	appoints (1)	В
\mathbf{A}	agree (1)	15:22	В
	59:11	appreciate (2)	back (13)
ble (2)	agreed (2)	7:17;53:8	14:4;15:16;16:15;18:10;
10:20;34:17	14:12;47:1	approved (3)	
bsolute (1)	· ·		19:3;25:6;32:23;33:4,14
30:23	agreements (1)	21:21;50:6,7	36:9;41:4;44:7;45:6
osolutely (1)	28:2	April (3)	bad (3)
38:12	ahead (2)	0:;2:12;10:19	38:1;39:3,3
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